

Financial Administration for Community Foundations

September 17-18, 2011 San Francisco Marriott Marquis $^{\sim}$ Pacific Suite J, $4^{\rm th}$ Floor

Agenda

September 17

7:30–8 a.m.	Continental Breakfast
8–9 a.m.	Welcome, Overview, and Introductions Overview Class introductions Activity: Name your foundation
9–9:40 a.m.	Chapter 1: Structure of a Community Foundation National Standards for U.S. Community Foundations Differentiating foundations Trust vs. corporate forms Characteristics of community foundations Fund types: Component and noncomponent Activity: What kind of fund am I?
9:40–9:55 a.m.	Break
9:55 a.m.–noon	Chapter 2: Donor-Advised Funds and Donor Control Setting up a fund and accepting gifts Material restriction rules Material restriction rules and donor control Activity: Material restrictions Pension Protection Act of 2006 Activity: Donor control vs. donor advice Removing donor restrictions—UPMIFA and variance power Processing investments and grants activity Activity: WWDD scenarios
Noon-12:30 p.m.	Lunch
12:30–2:45 p.m.	Chapter 5: Financial Statements and FASB FASB Accounting Standards Codifications FASB Statement 136 (Codification Topic/Subtopic 958-605 and 20) FASB Statement 116 (Codification Topic/Subtopic 958-605 and others) FASB Statement 117 (Codification Topic/Subtopic 958-205) FSP FAS Statement 117-1
2:45–3 p.m.	Break



September 17 (cont.)

3–4 p.m.	Chapter 5: Financial Statements and FASB (cont.) FASB Statement 124 (Codification Topic/Subtopic 958-320) FAS 157—Fair Value Measurements (Codification Topic/Subtopic 820-10) FAS 159—Fair Value (Codification Topic/Subtopic 825-10) Activity: Accounting rules
4–5 p.m.	Chapter 3: Legal Ropes of Asset Management Basic legal requirements for community foundations Variance power Activity: Does variance power apply? Uniform laws UPMIFA highlights Supporting organizations and scholarships
5–5:15 p.m.	Wrap Up: Take Aways and Evaluation



September 18

7:30–8 a.m.	Breakfast and Review of the Day
8–9:30 a.m.	Chapter 6: Spending Policy Concept of endowment and returns Spending policies Creating an appropriate spending rate Activity: Develop a spending policy rate Communicating investment and financial decisions
9:30–10:45 a.m.	Chapter 7: Budgeting for Operations Budgeting basics Major operating budget expenses Cost studies Activity: Fee policy
10:45–11 a.m.	Break
11 a.m.–1 p.m.	Chapter 8: Tax Man and Public Support Activity: Agency and designated endowments Review of foundation tax filings The new Form 990 Public support test Functional expense report 990 as a resource—Guidestar and Charity Navigator Unrelated Business Income Tax (UBIT) Contribution returns—Forms 8282 and 8283
1–2 p.m.	Lunch—Brief Legal or Legislative Update and Q&A
2–3:30 p.m.	Chapter 4: Investment Management Developing an investment management strategy Key 1: Investment policy goals and objectives Key 2: Elements of asset allocation Key 3: Hiring investment managers Activity: Hiring a donor's investment manager Key 4: Monitoring and evaluation
3:30–3:45 p.m.	Break



September 18 (cont.)

3:45–5:15 p.m.	Chapter 9: Governance Functions and Board Reporting
·	Fiduciary responsibility of boards
	Governance and the IRS 990
	Additional measures related to Sarbanes-Oxley Act
	Audit committees
	Investment or finance/investment committee
	Board reporting
	Activity: Develop a dashboard
	Potpourri and future trends
5:15–5:30 p.m.	Wrap Up: Take Aways, Evaluation, and Adjourn